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Sales stabilised at EUR 1.93 billion in fiscal year 2025

Asia strong, Europe slow: LAPP offsets previous year's decline

Stuttgart, February 11, 2026 – LAPP Group achieves sales of EUR 1.93 billion in fiscal year 2025 (October 1, 2024 – September 30, 2025). Driven by growth in Asia and America, the Stuttgart-based family company thus offsets last year's decline in sales and grows by around six percent. Challenges remain in the form of weakening business in Europe and rising costs.

"Our growth in Asia and America is helping LAPP through difficult times in our European home markets", says Matthias Lapp, CEO of LAPP Group. India, China and South Korea are the main growth drivers, but countries such as Mexico, Brazil and Canada are also performing well. LAPP is growing particularly strongly in sectors such as intralogistics, battery storage, infrastructure and food production. Matthias Lapp emphasises: "The general conditions in Europe and Germany remain challenging. Rising costs and bureaucracy on the one hand, and a continuing weak economy on the other: LAPP must set the right course so that we can continue to offer attractive products and services to our international customers. In concrete terms, this means that we will act vigilantly and optimise costs, processes and structures, particularly in Germany."

LAPP in France: Cables for diverse customer requirements

The LAPP Group operates at two locations in France and employs around 400 people. In Forbach, Département Moselle, LAPP has been developing and manufacturing cable solutions for over three decades. These are sold

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on the French market and serve sectors such as renewable energies, industrial plants and machinery as well as the automotive sector. In Grimaud, Département Var, LAPP produces high-quality special cable solutions for applications in extreme and aggressive environments that meet the resistance requirements like fire, radiation or chemical.

Double-digit growth in Asia and America

In the Asia-Pacific region, the Stuttgart-based global market leader for integrated solutions and branded products in the field of cable and connection technology grows at a strong double-digit rate in fiscal year 2025. On the American continent, LAPP successfully defies geopolitical uncertainties and achieves double-digit growth, too.

With acquisitions in China and Brazil, LAPP further consolidates its market position: in Dongguan City, China, near Shenzhen, the company has acquired a circular connectors specialist. In São Paulo, Brazil, LAPP has purchased a connectivity technology company, thereby strengthening its presence on the South American continent. Matthias Lapp: "The strategic decisions of recent years and decades are paying off: consistent internationalisation makes us less dependent on local economic developments. And with our 'local for local' strategy, we develop, produce and distribute where our customers are."

Slight growth in Europe

In the EMEA region (Europe, Middle East, Africa), which continues to account for the largest share of the company's total sales, LAPP recorded slight growth in the low single-digit percentage range. "Not a bad performance, considering the current economic conditions. But we are not

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satisfied with this, especially with our profitability", says Matthias Lapp. One bright spot in Europe: The promising harnessing business, namely the sale of engineering services and customised assembly solutions, is showing positive signs. "All your connectivity solutions needs from a single source: LAPP is the only company in the world that can offer this. We will focus even more strongly on this in the future and position ourselves as a solution provider for our customers."

Investments in technology and supply chain

LAPP continued its massive investment programme in 2025: the family-owned company invested around 56 million euros (previous year: 66 million euros) in its supply chains and new technologies. For example, LAPP opened a new factory for connectivity accessories in Dharuhera, India. At its plants near Shanghai, China, and in New Jersey, USA, the company invested in state-of-the-art new production lines. In terms of sustainability, LAPP has introduced connectors made from corn starch-based bioplastic and developed bio-based versions of its SKINTOP® cable glands, among other things.

Looking ahead with cautious optimism

The family entrepreneur is looking ahead to the current fiscal year 2026 with cautious optimism: "Renewable energies, battery storage systems, data centres and intralogistics require more energy, more data and more connections. Our customers are active in the industries of the future. That gives me hope", says Matthias Lapp. Turning to politics, he calls for faster action: "The German government's reforms have so far fallen short of expectations. Now is the time to put party politics aside and deliver results.

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We have years of transformation ahead of us, which will require pragmatism, openness to innovation and courage."

As of September 30, 2025, the LAPP Group employs around 5,700 people worldwide.

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Matthias Lapp

"Our growth in Asia and America is helping LAPP through difficult times in our European home markets", says Matthias Lapp, third-generation CEO of the LAPP Group.

Photo: LAPP

You can download the image [here](#).



The LAPP Group Executive Board

LAPP achieved a turnover of €1.93 billion in the 2025 fiscal year. From left: Jan Ciliax (CFO), Matthias Lapp (CEO), Hubertus Breier (CTO), Dr. Christoph Hiller (CSO).

Photo: LAPP

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Cable production

LAPP globally invests in production capacities and technologies.

Photo: LAPP

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Press contact:

Daniel Kurr	Michelle Amiard, relations presse
Head of Corporate	Agence C3M
Communications	Phone: +33 660972400
Phone: +49 160 6186920	michelle@agence-c3M.Com
Daniel.Kurr@lapp.com	

Lapp Holding SE	AGENCE C3M
Schulze-Delitzsch-Str. 25	39 rue de la Chaussée d'Antin
DE-70565 Stuttgart	75009 PARIS

About LAPP:

Headquartered in Stuttgart, Germany, LAPP is a leading supplier of integrated solutions and branded products in the field of cable and connection technology. The company's portfolio includes standard and highly flexible cables, industrial connectors and screw technology, customised system solutions, automation technology and robotics solutions as well as technical accessories. LAPP's core market is the industrial machinery and plant engineering sector. Other key markets are in the food industry, logistics, as well as the energy and the mobility sectors.

The company was founded in 1959 and is still fully family-owned today. In the 2025 fiscal year, it generated consolidated sales of EUR 1.93 billion. LAPP employs around 5,700 people worldwide, manufactures at 27 international locations and is active in a total of over 80 countries worldwide.

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<https://www.lapp.com/en/de/news/presse/e/000143>

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